Strategic Planning Process – Setting the Stage for Long-Term Improvement

Presentation by Latifah Phillips

Chief Equity and Engagement Officer

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Setting the Stage for Long-Term Improvement

- Lowell Public Schools requires an actionable strategic plan to guide its future direction. Under the guidance of the new Superintendent, the District seeks to embark on a district-wide, community-led process which aligns the district's theory of action with strategic goals, initiatives and metrics for long-term improvement.
- The District seeks to assess its strengths and assets, and prioritize opportunities for improvement by developing an actionable strategic plan that is embraced and understood by all stakeholders.
- The process is expected to take six (6) months starting in September 2019.



Setting the Stage for Long-Term Improvement

What Strategic Planning IS

- Strategic planning is a process and not an event.
- It establishes the district's vision, mission, guiding principles and theory of action for increasing district performance.
- It establishes concrete, measurable goals and targets (3-5 years out) for improving student achievement and district-wide performance.
- It prioritizes key district initiatives and identifies necessary resources to overcome barriers and inequities.
- It establishes accountability metrics for progress monitoring.

What strategic planning is **NOT**

- Strategic planning is not driven by one (1) goal or a singular idea.
- It is not a plan that is all things to all people.
- It does not include everything that we do.
- It should not be full of jargon.
- It should not become a "report on the shelf".



Setting the Stage for Long-Term Improvement

Major Steps in the Process:	Anticipated Project Timeline:
Establishment of a Steering Committee	Identify strategic planning consultant by September 2019
District-wide and community-wide outreach	Conduct diagnostic analysis/current state of the district September-October 2019
Review of data, reports, trends	Determine framework and major components of plan (ie. academics,
3-5 year strategic plan submitted for School Committee approval in the spring	community engagement, equity, operations, etc) November 2019 - January 2020
Ongoing monitoring of plan	Develop and write plan January 2019 - February 2020
	Adoption of plan March 2020
	Begin implementation of plan by <i>April</i> 2020